

RBC WEALTH MANAGEMENT

# GLOBAL INSIGHT

FOCUS ARTICLE



## U.S. SHALE OIL THE NEW GLOBAL SWING PRODUCER

The shale oil boom is rewriting the  
global supply equation.

JANELLE NELSON & MARK ALLEN

For Important and Required Non-U.S. Analyst Disclosures, see page 7.



RBC Wealth Management

There's Wealth in Our Approach.™



**JANELLE NELSON**  
Minneapolis, United States  
janelle.nelson@rbc.com  
RBC Capital Markets, LLC



**MARK ALLEN**  
Toronto, Canada  
mark.d.allen@rbc.com

# U.S. SHALE OIL: THE NEW GLOBAL SWING PRODUCER

Over the past decade, U.S. shale oil has become an important swing factor in the global supply equation. Recently, falling crude prices have prompted a precipitous decline in drilling activity in these plays. Despite this, production has continued to rise. A declining rig count is only the start of a supply response. The eventual impact on production will likely be measured in quarters not months.

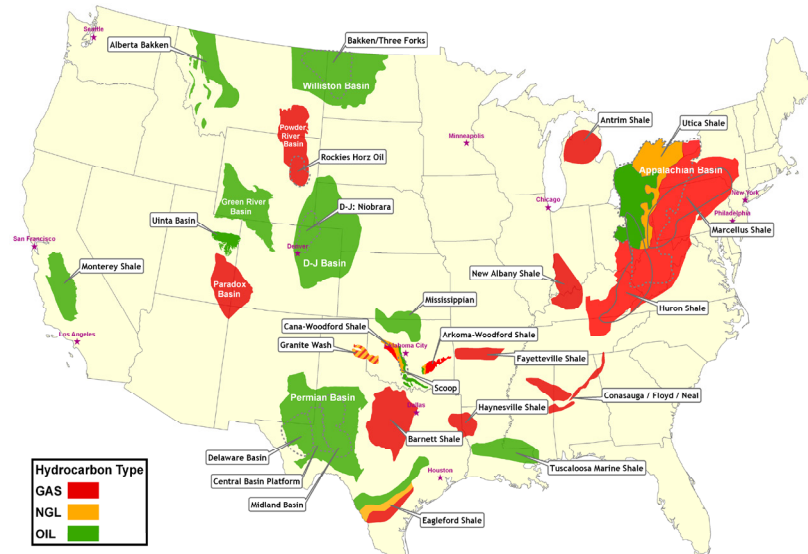
Growth from U.S. oil shale has been responsible for nearly all of the new oil produced globally since 2008. The widespread use of hydraulic fracking technology to extract oil has been so successful, that over the past decade, U.S. oil imports have been cut by half to 6 million barrels per day (bbl/day) in 2014.

The dramatic increase in activity has been at least partially responsible for the collapse in oil prices. Further, the unique characteristics of unconventional U.S. oil shales complicate the expectation that a drop in rig count will translate into a drop in production.

## U.S. LAND RIG COUNT

The halving of oil prices has led producers to significantly reduce capital expenditures. RBC Capital Markets expects spending budgets to fall about 35%–40% in 2015 for independent exploration and production (E&P) companies, with some having dropped by over 60% already.

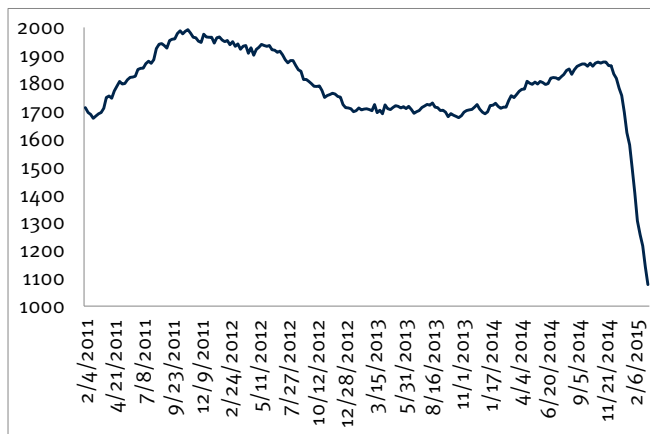
### U.S. Exploration & Production: Established and Emerging Oil Plays



Source - RBC Capital Markets, company reports, FactSet

Producer objectives have broadly shifted from a growth-orientated focus to a mantra of “living within cash-flow means.”

U.S. Land Rig Count for Drilling Oil



As in prior oil routs, rig activity is collapsing.

Source - Baker Hughes; data through 3/13/15

In general, larger international oil companies have lowered spending budgets by a more modest 10%–30%. The lion's share of this expenditure decline is tied to lower drilling and completion activity, but a drilling cost deflation of about 20%–30% by vendors is also a contributor.

Producer objectives have broadly shifted from a growth-orientated focus to a mantra of “living within cash-flow means.” For highly leveraged producers, maintaining or increasing output has become important just to make interest payments in the face of lower prices and hence cash flows.

The active rig count for U.S. onshore oil drilling has dropped by 43% from its recent peak, with activity in major shale oil plays down 45% in the Bakken (Williston Basin), 37% in the Eagle Ford, and 42% in the Permian Basin.

The response in rig activity is in line with the reactions observed during prior oil routs.

The Baker Hughes oil rig count declined 56% from peak to trough from September 2008 to June 2009, 35% from September 2001 to April 2002, and 57% from April 1998 to April 1999. In the current downdraft, RBC Capital Markets expects the active rig count to drop about 50% from peak to trough.

## U.S. SHALE OIL ECONOMICS

Each shale region exhibits variability in well productivity and efficiency.

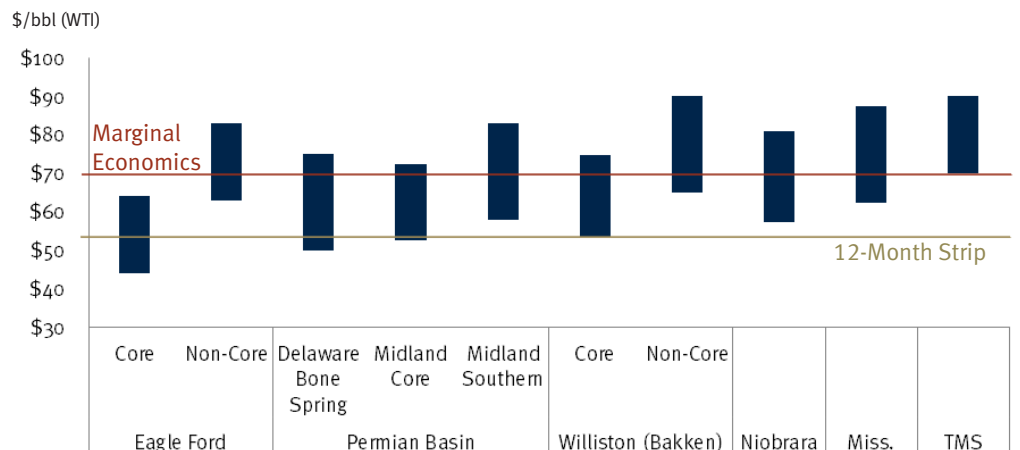
We expect drilling activity to center on the core areas of each play that typically provide the best economics. We expect the Permian, which has the best economics, to generate the most growth, followed by the Eagle Ford, and finally the Bakken, where we see production growth levelling out. Total U.S. oil production should increase by 900,000 bbl/d in 2015, mostly from oil shales.

Unlike conventional wells, which when shut-in require significant stimulation for restart, the nature of shale production allows wells to be more easily shut-in and restarted. Weather, flooding, or other environmental concerns have “trained” firms to start and stop production repeatedly over the life of a well. Shale wells typically have adequate pressure due to the recent nature of their development, allowing a more rapid restart.



Despite the sharp decline in the rig count, RBC Capital Markets forecasts production to grow in 2015 ...

## U.S. Shale Oil Break-Even Economics



Note: Miss. represents Mississippian and TMS represents Tuscaloosa Marine Shale; Price required for 15% IRR  
Source - RBC Capital Markets estimates

Partial development can also add flexibility, with some producers choosing to carry on drilling but holding back on completion (fracking). As of year-end 2014, RBC Capital Markets estimates there were approximately 4,200 horizontal wells in the Bakken, Eagle Ford, Niobrara, and Permian that were drilled but not yet completed.

## U.S. SHALE OIL PRODUCTION TRENDS

Total U.S. oil production (including condensate, excluding other natural gas liquids) hit record levels in 2014, averaging 8.7 million bbl/d, up 1.1 million bbl/d. Despite the sharp decline in the rig count, RBC Capital Markets forecasts production to grow in 2015 by 0.9 million bbl/d and a further 0.3 million bbl/d in 2016. The continued growth stems from a combination of factors:

- Development of the core, or most profitable, regions of the various shale plays
- Greater productivity per dollar deployed, as drilling costs fall
- Hedge protection of near-term cash flows (about 40%–45% for E&Ps, on average)
- The incentive for debt-laden companies to produce more just to remain solvent
- A shadow inventory of some 4,200 wells awaiting tie-in

## UNIQUE CHARACTERISTICS OF THE MAJOR SHALE PLAYS

### BAKKEN THREE FORKS SHALE

Located in the Williston Basin primarily in North Dakota, Montana, and Saskatchewan, the Bakken Shale is a hybrid unconventional play with reserves estimated by the U.S. Geological Survey at 3.65 billion barrels. The region is defined by a wide disparity of break-evens. This variability has caused operators to “core-up” production as low commodity prices persist.

The basin is characterized by a few large players, but also a broader group of smaller companies with concentrated acreage. Prior to the oil price collapse, Bakken production was predicted by our research source to exceed 2 million bbl/d by mid-to-late 2017. With no productivity improvement, production should flatten in 2015.

With U.S. oil production likely to grow in the near term, we believe the timing of any bottoming in crude prices will remain difficult to predict.

## PERMIAN BASIN

Located in West Texas and parts of southeastern New Mexico, the Permian, which contains an estimated 30 billion barrels of oil, has been actively drilled since 1925. It returned to prominence in 2012 as horizontally drilled wells started to fully exploit the region's potential.

Despite the decline in the rig count, production, which has risen 60% over the past 12 months, will likely continue growing in 2015. This growth will be driven by a backlog of 1,100 wells in the focus area, as well as continued productivity gains.

## EAGLE FORD

The region, which extends from South Central Texas into northern Mexico, has produced nearly 1.1 billion barrels of oil and 4.6 trillion cubic feet (tcf) of natural gas since it was discovered in 2009. Recent data appears to suggest a flattening of the production trend, which should then decline beginning in Q3 2015.

Similar to the Bakken, the core region continues to demonstrate among the highest internal rates of return in the shale industry, which could be further enhanced with services cost deflation. Our research sources estimate that about one-third of Eagle Ford production is "uneconomic" at \$50/bbl WTI, even assuming 20% cost deflation, and about one-quarter may be uneconomic at \$60/bbl WTI.

## IMPLICATIONS FOR GLOBAL OIL PRICE TRENDS

The key characteristics of U.S. shale oil are its flexibility with respect to drilling activity, shut-in potential, and sharp production declines. This flexibility has made U.S. shale oil a significant swing producer in the global oil market.

RBC Capital Markets believes it may be well into H2 2015 before oil prices find any degree of equilibrium, forecasting WTI at \$41.50/bbl for Q2, \$55.31 for Q3, and \$70.16 for Q4. With U.S. oil production likely to grow in the near term, we believe the timing of any bottoming in crude prices will remain difficult to predict.

# RESEARCH RESOURCES

This document is produced by the Global Portfolio Advisory Committee within RBC Wealth Management's Portfolio Advisory Group. The RBC Wealth Management Portfolio Advisory Group provides support related to asset allocation and portfolio construction for the firm's Investment Advisors / Financial Advisors who are engaged in assembling portfolios incorporating individual marketable securities. The Committee leverages the broad market outlook as developed by the RBC Investment Strategy Committee, providing additional tactical and thematic support utilizing research from the RBC Investment Strategy Committee, RBC Capital Markets, and third-party resources.

## **Global Portfolio Advisory Committee members:**

Janet Engels – Co-chair; Head of U.S. Equities, RBC Wealth Management Portfolio Advisory Group, RBC Capital Markets, LLC

Jim Allworth – Co-chair; Investment Strategist, RBC Dominion Securities Inc.

Maarten Jansen – Head, Investments & Trading, RBC Wealth Management Global Wealth Services Group, RBC Dominion Securities Inc.

Mark Allen – Portfolio Advisor, RBC Wealth Management Portfolio Advisory Group, RBC Dominion Securities Inc.

Rajan Bansi – Head of Fixed Income Strategies, RBC Wealth Management Portfolio Advisory Group, RBC Dominion Securities Inc.

Matt Barasch – Head of Canadian Equities, RBC Wealth Management Portfolio Advisory Group, RBC Dominion Securities Inc.

Craig Bishop – Lead Strategist, U.S. Fixed Income Strategies Group, RBC Wealth Management Portfolio Advisory Group, RBC Capital Markets, LLC

Kelly Bogdanov – Portfolio Analyst, RBC Wealth Management Portfolio Advisory Group, RBC Capital Markets, LLC

Frédérique Carrier – Director, European Equities, Royal Bank of Canada Investment Management (U.K.) Ltd.

George King IV – Head of Portfolio Strategy, Royal Bank of Canada Investment Management (U.K.) Ltd.

René Morgenthaler – Head of Investment, RBC (Suisse) SA, RBC International Wealth Management

Alan Robinson – Portfolio Advisor, RBC Wealth Management Portfolio Advisory Group, RBC Capital Markets, LLC

Jay Roberts – Head of Equity Advisory, Wealth Management Hong Kong, RBC Dominion Securities Inc.

The RBC Investment Strategy Committee (RISC), consists of senior investment professionals drawn from individual, client-focused business units within RBC, including the Portfolio Advisory Group. The RBC Investment Strategy Committee builds a broad global investment outlook and develops specific guidelines that can be used to manage portfolios. RISC is chaired by Daniel Chornous, CFA, Chief Investment Officer of RBC Global Asset Management Inc.

# REQUIRED DISCLOSURES

## Analyst Certification

All of the views expressed in this report accurately reflect the personal views of the responsible analyst(s) about any and all of the subject securities or issuers. No part of the compensation of the responsible analyst(s) named herein is, or will be, directly or indirectly, related to the specific recommendations or views expressed by the responsible analyst(s) in this report.

## Important Disclosures

In the U.S., RBC Wealth Management operates as a division of RBC Capital Markets, LLC. In Canada, RBC Wealth Management includes, without limitation, RBC Dominion Securities Inc., which is a foreign affiliate of RBC Capital Markets, LLC. This report has been prepared by RBC Capital Markets, LLC which is an indirect wholly-owned subsidiary of the Royal Bank of Canada and, as such, is a related issuer of Royal Bank of Canada.

**Non-U.S. Analyst Disclosure:** Mark Allen, Jim Allworth, Alana Awad, Rajan Bansi, Matt Barasch, and Jay Roberts, employees of RBC Wealth Management USA's foreign affiliate RBC Dominion Securities Inc.; and Frédérique Carrier, and Hakan Enoksson, employees of RBC Wealth Management USA's foreign affiliate Royal Bank of Canada Investment Management (UK) Limited; contributed to the preparation of this publication. These individuals are not registered with or qualified as research analysts with the U.S. Financial Industry Regulatory Authority ("FINRA") and, since they are not associated persons of RBC Wealth Management, they may not be subject to NASD Rule 2711 and Incorporated NYSE Rule 472 governing communications with subject companies, the making of public appearances, and the trading of securities in accounts held by research analysts.

In the event that this is a compendium report (covers six or more companies), RBC Wealth Management may choose to provide important disclosure information by reference. To access current disclosures, clients should refer to <http://www.rbccm.com/GLDDisclosure/PublicWeb/DisclosureLookup.aspx?EntityID=2> to view disclosures regarding RBC Wealth Management and its affiliated firms. Such information is also available upon request to RBC Wealth Management Publishing, 60 South Sixth St, Minneapolis, MN 55402.

References to a Recommended List in the recommendation history chart may include one or more recommended lists or model portfolios maintained by RBC Wealth Management or one of its affiliates. RBC Wealth Management recommended lists include the Guided Portfolio: Prime Income (RL 6), the Guided Portfolio: Large Cap (RL 7), the Guided Portfolio: Dividend Growth (RL 8), the Guided Portfolio: Midcap 111 (RL9), the Guided Portfolio: ADR (RL 10), and the Guided Portfolio: Global Equity (U.S.) (RL 11). RBC Capital Markets recommended lists include the Strategy Focus List and the Fundamental Equity Weightings (FEW) portfolios. The abbreviation 'RL On' means the date a security was placed on a Recommended List. The abbreviation 'RL Off' means the date a security was removed from a Recommended List.

## Distribution of Ratings

For the purpose of ratings distributions, regulatory rules require member firms to assign ratings to one of three rating categories - Buy, Hold/Neutral, or Sell - regardless of a firm's own rating categories. Although RBC Capital Markets, LLC ratings of Top Pick (TP)/Outperform (O), Sector Perform (SP) and Underperform (U) most closely correspond to Buy, Hold/Neutral and Sell, respectively, the meanings are not the same because our ratings are determined on a relative basis (as described below).

Distribution of Ratings - RBC Capital Markets, LLC Equity Research As of March 31, 2015				
Rating	Count	Percent	Investment Banking Services Provided During Past 12 Months	
			Count	Percent
Buy [Top Pick & Outperform]	909	52.33	280	30.80
Hold [Sector Perform]	713	41.05	125	17.53
Sell [Underperform]	115	6.62	5	4.35

## Explanation of RBC Capital Markets, LLC Equity Rating System

An analyst's "sector" is the universe of companies for which the analyst provides research coverage. Accordingly, the rating assigned to a particular stock represents solely the analyst's view of how that stock will perform over the next 12 months relative to the analyst's sector average. Although RBC Capital Markets, LLC ratings of Top Pick (TP)/Outperform (O), Sector Perform (SP), and Underperform (U) most closely correspond to Buy, Hold/Neutral and Sell, respectively, the meanings are not the same because our ratings are determined on a relative basis (as described below).

### Ratings:

**Top Pick (TP):** Represents analyst's best idea in the sector; expected to provide significant absolute total return over 12 months with a favorable risk-reward ratio.

**Outperform (O):** Expected to materially outperform sector average over 12 months.

**Sector Perform (SP):** Returns expected to be in line with sector average over 12 months.

**Underperform (U):** Returns expected to be materially below sector average over 12 months.

### Risk Rating:

As of March 31, 2013, RBC Capital Markets, LLC suspends its Average and Above Average risk ratings. The **Speculative** risk rating reflects a security's lower level of financial or operating predictability, illiquid share trading volumes, high balance sheet leverage, or limited operating history that result in a higher expectation of financial and/or stock price volatility.

## Valuation and Price Target Impediments

When RBC Wealth Management assigns a value to a company in a research report, FINRA Rules and NYSE Rules (as incorporated into the FINRA Rulebook) require that the basis for the valuation and the impediments to obtaining that valuation be described. Where applicable, this information is included in the text of our research in the sections entitled "Valuation" and "Price Target Impediment", respectively.

The analyst(s) responsible for preparing this research report received compensation that is based upon various factors, including total revenues of RBC Capital Markets, LLC, and its affiliates, a portion of which are or have been generated by investment banking activities of the member companies of RBC Capital Markets, LLC and its affiliates.

## Other Disclosures

Prepared with the assistance of our national research sources. RBC Wealth Management prepared this report and takes sole responsibility for its content and distribution. The content may have been based, at least in part, on material provided by our third-party correspondent research services. Our third-party correspondent has given RBC Wealth Management general permission to use its research reports as source materials, but has not reviewed or approved this report, nor has it been informed of its publication. Our third-party correspondent may from time to time have long or short positions in, effect transactions in, and make markets in securities referred to herein. Our third-party correspondent may from time to time perform investment banking or other services for, or solicit investment banking or other business from, any company mentioned in this report.

RBC Wealth Management endeavors to make all reasonable efforts to provide research simultaneously to all eligible clients, having regard to local time zones in overseas jurisdictions. In certain investment advisory accounts, RBC Wealth Management will act as overlay manager for our clients and will initiate transactions in the securities referenced herein for those accounts upon receipt of this report. These transactions may occur before or after your receipt of this report and may have a short-term impact on the market price of the securities in which transactions occur. RBC Wealth Management research is posted to our proprietary Web sites to ensure eligible clients receive coverage initiations and changes in rating, targets, and opinions in a timely manner. Additional

distribution may be done by sales personnel via e-mail, fax, or regular mail. Clients may also receive our research via third-party vendors. Please contact your RBC Wealth Management Financial Advisor for more information regarding RBC Wealth Management research.

**Conflicts Disclosure:** RBC Wealth Management is registered with the Securities and Exchange Commission as a broker/dealer and an investment adviser, offering both brokerage and investment advisory services. RBC Wealth Management's Policy for Managing Conflicts of Interest in Relation to Investment Research is available from us on our Web site at <http://www.rbccm.com/GLDisclosure/PublicWeb/DisclosureLookup.aspx?EntityID=2>. Conflicts of interests related to our investment advisory business can be found in Part II of the Firm's Form ADV or the Investment Advisor Group Disclosure Document. Copies of any of these documents are available upon request through your Financial Advisor. We reserve the right to amend or supplement this policy, Part II of the ADV, or Disclosure Document at any time.

The authors are employed by one of the following entities: RBC Wealth Management USA, a division of RBC Capital Markets, LLC, a securities broker-dealer with principal offices located in Minnesota and New York, USA; by RBC Dominion Securities Inc., a securities broker-dealer with principal offices located in Toronto, Canada; by RBC Investment Services (Asia) Limited, a subsidiary of RBC Dominion Securities Inc., a securities broker-dealer with principal offices located in Hong Kong, China; and by Royal Bank of Canada Investment Management (U.K.) Limited, an investment management company with principal offices located in London, United Kingdom.

The Global Industry Classification Standard ("GICS") was developed by and is the exclusive property and a service mark of MSCI Inc. ("MSCI") and Standard & Poor's Financial Services LLC ("S&P") and is licensed for use by RBC. Neither MSCI, S&P, nor any other party involved in making or compiling the GICS or any GICS classifications makes any express or implied warranties or representations with respect to such standard or classification (or the results to be obtained by the use thereof), and all such parties hereby expressly disclaim all warranties of originality, accuracy, completeness, merchantability and fitness for a particular purpose with respect to any of such standard or classification. Without limiting any of the foregoing, in no event shall MSCI, S&P, any of their affiliates or any third party involved in making or compiling the GICS or any GICS classifications have any liability for any direct, indirect, special, punitive, consequential or any other damages (including lost profits) even if notified of the possibility of such damages.

## Disclaimer

The information contained in this report has been compiled by RBC Wealth Management, a division of RBC Capital Markets, LLC, from sources believed to be reliable, but no representation or warranty, express or implied, is made by Royal Bank of Canada, RBC Wealth Management, its affiliates or any other person as to its accuracy, completeness or correctness. All opinions and estimates contained in this report constitute RBC Wealth Management's judgment as of the date of this report, are subject to change without notice and are provided in good faith but without legal responsibility. Past performance is not a guide to future performance, future returns are not guaranteed, and a loss of original capital may occur. Every province in Canada, state in the U.S., and most countries throughout the world have their own laws regulating the types of securities and other investment products which may be offered to their residents, as well as the process for doing so. As a result, the securities discussed in this report may not be eligible for sale in some jurisdictions. This report is not, and under no circumstances should be construed as, a solicitation to act as securities broker or dealer in any jurisdiction by any person or company that is not legally permitted to carry on the business of a securities broker or dealer in that jurisdiction. Nothing in this report constitutes legal, accounting or tax advice or individually tailored investment advice. This material is provided for general circulation to clients, including clients who are affiliates of Royal Bank of Canada, and does not have regard to the particular circumstances or needs of any specific person who may read it. The investments or services contained in this report may not be suitable for you and it is recommended that you consult an independent investment advisor if you are in doubt about the suitability of such investments or services. To the full extent permitted by law neither Royal Bank of Canada nor any of its affiliates, nor any other person, accepts any liability whatsoever for any direct or consequential loss arising from any use of this report or the information contained herein. No matter contained

in this document may be reproduced or copied by any means without the prior consent of Royal Bank of Canada. In the U.S., RBC Wealth Management operates as a division of RBC Capital Markets, LLC. In Canada, RBC Wealth Management includes, without limitation, RBC Dominion Securities Inc., which is a foreign affiliate of RBC Capital Markets, LLC. This report has been prepared by RBC Capital Markets, LLC. Additional information is available upon request.

**To U.S. Residents:** This publication has been approved by RBC Capital Markets, LLC, Member NYSE/FINRA/SIPC, which is a U.S. registered broker-dealer and which accepts responsibility for this report and its dissemination in the United States. RBC Capital Markets, LLC, is an indirect wholly-owned subsidiary of the Royal Bank of Canada and, as such, is a related issuer of Royal Bank of Canada. Any U.S. recipient of this report that is not a registered broker-dealer or a bank acting in a broker or dealer capacity and that wishes further information regarding, or to effect any transaction in, any of the securities discussed in this report, should contact and place orders with RBC Capital Markets, LLC. International investing involves risks not typically associated with U.S. investing, including currency fluctuation, foreign taxation, political instability and different accounting standards.

**To Canadian Residents:** This publication has been approved by RBC Dominion Securities Inc. RBC Dominion Securities Inc.\* and Royal Bank of Canada are separate corporate entities which are affiliated. \*Member-Canadian Investor Protection Fund. ®Registered trademark of Royal Bank of Canada. Used under license. RBC Wealth Management is a registered trademark of Royal Bank of Canada. Used under license.

**To European Residents:** Clients of United Kingdom subsidiaries may be entitled to compensation from the UK Financial Services Compensation Scheme if any of these entities cannot meet its obligations. This depends on the type of business and the circumstances of the claim. Most types of investment business are covered for up to a total of £50,000. The Channel Islands subsidiaries are not covered by the UK Financial Services Compensation Scheme; the offices of Royal Bank of Canada (Channel Islands) Limited in Guernsey and Jersey are covered by the respective compensation schemes in these jurisdictions for deposit taking business only.

**To Hong Kong Residents:** This publication is distributed in Hong Kong by RBC Investment Services (Asia) Limited and RBC Investment Management (Asia) Limited, licensed corporations under the Securities and Futures Ordinance or, by Royal Bank of Canada, Hong Kong Branch, a registered institution under the Securities and Futures Ordinance. This material has been prepared for general circulation and does not take into account the objectives, financial situation, or needs of any recipient. Hong Kong persons wishing to obtain further information on any of the securities mentioned in this publication should contact RBC Investment Services (Asia) Limited, RBC Investment Management (Asia) Limited or Royal Bank of Canada, Hong Kong Branch at 17/Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong (telephone number is 2848-1388).

**To Singapore Residents:** This publication is distributed in Singapore by RBC (Singapore Branch) and RBC (Asia) Limited, registered entities granted offshore bank status by the Monetary Authority of Singapore. This material has been prepared for general circulation and does not take into account the objectives, financial situation, or needs of any recipient. You are advised to seek independent advice from a financial adviser before purchasing any product. If you do not obtain independent advice, you should consider whether the product is suitable for you. Past performance is not indicative of future performance.

Copyright © RBC Capital Markets, LLC 2015 - Member NYSE/FINRA/SIPC  
Copyright © RBC Dominion Securities Inc. 2015 - Member CIPF  
Copyright © RBC Europe Limited 2015  
Copyright © Royal Bank of Canada 2015  
All rights reserved