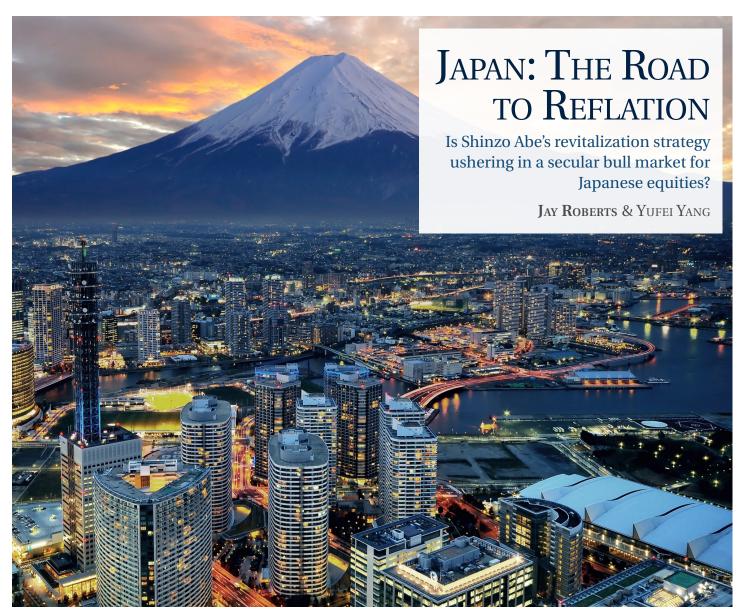
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Special Report



JAY ROBERTS
Hong Kong, China
jay.roberts@rbc.com



YUFEI YANG Hong Kong, China yufei.yang@rbc.com

Japan: The Road to Reflation

We upgraded Japanese equities to Overweight in June 2013, and updated our thesis last June in our report *Abe, Abe, & Away*. We revisit the core of the thesis, introduce several new items for the consideration of equity investors, and provide an outlook for the equity market. We maintain our Overweight stance.

HARD TIMES

It has been two-and-a-half years since Shinzo Abe took the reins as Japan's prime minister and, aided by Haruhiko Kuroda, Bank of Japan (BoJ) governor, introduced his aggressive policy regime¹ with one purpose above all: to clear the Dickensian fog of deflation that had engulfed Japan, the world's third-largest economy, for close to a generation. It has been a bumpy ride. Growth has been uneven and sometimes negative, while industrial production has underwhelmed. Retail sales have nose-dived recently, although the extent of the decline has been distorted by the front-loading of purchases last year in anticipation of Japan's sales tax increase—the first in 17 years. Exports have been a brighter spot.

Yet, equity performance has been particularly good. Japanese stocks rose by 52% in 2013, 8% in 2014, and 19% in 2015 at time of writing. Low equity valuations and significant yen depreciation helped kick-start the party. But the rally has continued this year despite equities no longer being at rock-bottom prices and with minimal movement in the USD/JPY exchange rate in the first quarter. While there are multiple reasons for continued equity outperformance, including renewed investor interest in Japanese stocks and continued earnings growth amid undemanding valuations, we believe the inflation story remains the main pillar of support.

A Tale of Two Inflation Rates

For equity investors, Japan's inflationary ambition is critical on a number of fronts. Inflation provides companies with more pricing power; moderate inflation promotes consumption, for in a deflationary environment, the impetus is to delay spending and wait for cheaper prices in the future; and investor behavior is quite different in a deflationary environment where the real value of cash increases over time, bonds can do well, and equities are prone to struggle.

Have the authorities been successful in stoking prices? Japan's consumer price inflation (CPI) and core CPI² were generally negative for 15 years before the current policy initiative began. Both CPI and core CPI hit bottom in Q1 2013, but have been rising since then. However, the pace of gains has slowed consistently over the past

 $^{^1}$ The BoJ expanded its quantitative easing program in October 2014. The new purchase target is \$80T in assets per year, mostly in government bonds, versus \$60-70T previously. Thus, the Japanese program is far larger than the U.S. program relative to GDP. The BoJ also announced it would extend the average maturity of its bond holdings to 10 years and triple its purchases of stocks and property funds.

² All prices excluding fresh food.

The slowdown in inflation should be transitory.

year. Moreover, if we remove the inflationary impact of the April 2014, sales tax increase, which by definition raised prices instantly, price increases have all but evaporated in recent months.

One could characterize this as a policy failure. Such criticism would be harsh. In 2013, Governor Kuroda targeted a 2% inflation rate within roughly two years. Although the target has not been achieved, the primary measure of success should surely be that policy has created sustained price increases of any size, even if below target.

Besides, waning inflation should be a transitory phenomenon, in our view. The slowdown in inflation over the past year almost mirrors the decline in global inflation over the same period itself led by the precipitous decline in energy prices (see chart). Following a tumultuous 12 months, the energy complex appears to have at least stabilized for the time being.



Feb 2000 Feb 2003 Feb 2006 Feb 2009 Feb 2012 Feb 2015

The recent downturn in Japanese inflation closely mirrors the global pattern.

Source - RBC Wealth Management, Bloomberg; data through March 2015

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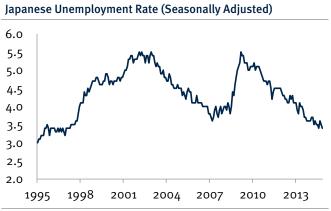
Importantly, inflation expectations remain positive. The BoJ's quarterly Tankan survey released in March shows that companies expect prices to rise by 1.5% over the next year and by 1.6% per annum over the next three and five years. In April, Kuroda stated that he expects inflation to "gradually accelerate" as the impact of the decline in energy prices lessens.

The BoJ expects to achieve its 2% target around mid-2016. If this does not occur, we believe investors should expect further stimulus from the BoJ. Kuroda stated that "if underlying price dynamics (are) not what we are expecting than we do not hesitate to adjust or make additional monetary easing."

GREAT WAGE EXPECTATIONS

A vital component of the reflationary effort is to promote wage inflation which has mirrored price deflation during the malaise. Achieving sustainable price growth without wage inflation is a tall order. Besides, rising prices without commensurately rising wages effectively taxes the consumer.

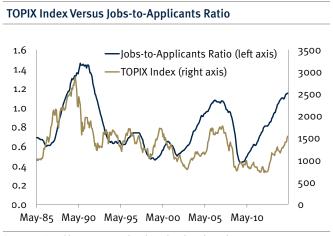
The good news is that Japan's employment situation is quite robust, with its 3.2% unemployment rate the lowest since 1997. The Tankan survey indicates that employment conditions are continuing to tighten. For small and medium-sized enterprises (SMEs), the largest employers in the country, employment conditions are at their tightest levels since the early 1990s.



Japanese unemployment has reached its lowest level since the 1990s.

Source - RBC Wealth Management, Bloomberg; data through March 2015

One important trend has been the consistent increase in the jobs-to-applicants ratio. For the better part of 20 years, the ratio sat below 1.0, meaning there were more applicants than jobs available. The ratio broke through 1.0 at the end of 2013 and is now at 1.15, meaning that for every 115 jobs, there are only 100 applicants. The last time the ratio was at that level was 1992. (We note that the movement of this ratio bears more than a passing resemblance to broad trend in the benchmark TOPIX Index).



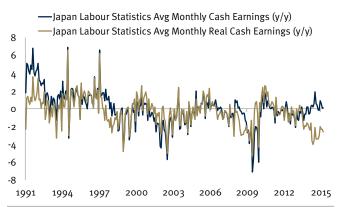
A tighter employment situation has typically coincided with TOPIX gains.

Source - RBC Wealth Management, Bloomberg; data through March 2015

It's true that Japan's declining working-age population, shrinking by 1.5% per year, is impacting the ratio. But whatever the cause, a tighter employment situation implies labour should have more pricing power. The bad news is that while nominal wages have started to rise, albeit at a modest pace, real wage growth has yet to materialize. In short, wages, which have been rising modestly over the past two years, have failed to match inflation (although this is, in part, due to the "artificial" inflationary boost caused by the sales tax, discussed previously). Thus, the current environment is a burden on consumption.

However, we expect wage growth to improve. In March 2015, Kuroda said that "the environment is ready for wage hikes, considering recent employment conditions and corporate earnings." Indeed, in the annual springtime wage negotiations, companies such as Toyota Motor, Nissan Motor, Hitachi, and Panasonic boosted employee wages.

Real & Nominal Wage Growth



Wage growth, albeit positive, has failed to match inflation.

Source - RBC Wealth Management, Bloomberg; data through March 2015

While SMEs, employing most of the Japanese work force, have been raising wages at a slower pace, business conditions in the non-manufacturing sector are at their best levels since the early 1990s, while conditions in manufacturing are not far below the prior cycle-high before the global recession.³

THE MYSTERY OF THE THIRD ARROW

Abe labeled the three overarching branches of his plan for economic revitalization as "three arrows." The phrase draws from a historical tale in Japan in which a powerful father⁴ teaches his three sons that one arrow can be broken easily but three arrows held together cannot—a metaphor to encourage the sons to work together. The metaphor is apt to the extent that Abe is calling for people on all sides to stand together to strengthen Japan and carry out tough reforms. The first and second arrows of his policy are monetary and fiscal policy. The third arrow refers to 10 areas of structural reform, spanning the agricultural sector, corporate governance, the tax system, the labour market, immigration, health care, and free trade agreements.⁵ These reforms were set out in full by the government in a 179-page report titled *Japan Revitalization Strategy*⁶ (revised in June 2014). This is a fascinating document that demonstrates the truly extensive scope and ambition of Abe's goals.

Analysis of the "third arrow" from an equity investor's perspective is hard: in our view, there are few quick fixes, if any at all, in some areas, due to vested interests, opposing views, and a conservative society. It is also clear that some areas are more important than others for investors. For example, Japanese agricultural reform is important from a number of angles, but the sector constitutes only 1% of Japanese GDP and employs just 3% of the workforce.⁷

³ Source: Bank of Japan Tankan Survey, March 2015.

⁴ The father in question is Mori Motonari, a Japanese noble born in 1497.

⁵ The Trans-Pacific Partnership (TPP) agreement is a major free trade agreement currently being negotiated among 12 countries, including Australia, Canada, Japan, Mexico, Singapore, and the United States. On balance, we believe Japan should be a beneficiary of the TPP. See: https://ustr.gov/tpp/overview-of-the-TPP. The Japan-EU Economic Partnership Agreement is also under negotiation: http://www.mofa.go.jp/policy/economy/page6e_000013.html.

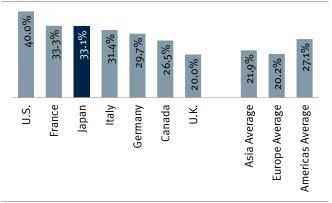
⁶See: http://www.kantei.go.jp/jp/singi/keizaisaisei/pdf/honbunEN.pdf.

⁷However, subsidies paid by the government to support farmers are sizeable and the highest among modern economies. In our view, the money could be more productively spent elsewhere. The problem of subsidy reduction is measuring its social impact. The average age of a Japanese farmer, who would bear the brunt of subsidy reduction, is around 70 years old.

"Restoring Japan's Earnings Power" is the first item listed in Abe's *Japan* Revitalization Strategy. However, of direct relevance to investors, there is a clear focus on improved corporate performance. Indeed, the first policy measure listed in the Strategy is "Restoring Japan's Earnings Power," with subheadings including "enhancing corporate governance," "promoting the supply of risk money," and "improving the productivity of service industries." We examine three feathers of the third arrow: reductions in corporate taxes, labour market reform, and changes to public funds' asset allocation.

Corporate Taxes: At the start of 2015, Japan has among the highest corporate tax rates in the developed world with an effective rate of around 35%. In March, the Diet approved a 3.29% reduction over a two-year period. The administration would like to reduce the rate to under 30% over a five-year period. Detractors argue that tax cuts are a red herring as only one-third of Japanese companies pay corporate tax. Even so, one-third of companies *do* pay. Moreover, progressive tax cuts send a positive message to potential overseas investors in the economy. At present, there is a particularly low level of foreign direct investment (FDI) flowing into Japan. High corporate taxes may be one cause.

Corporate Tax Rates in G7 Countries and Regional Averages



Japan's corporate tax rate is among the highest in developed economies, even after the recent cut.

Source - RBC Wealth Management, KPMG; data through March 2015

Labour Market: Labour market reform is extremely important. "Cultivating Human Resources – Promoting women's social participation and reforming working styles" is listed as the second key policy measure in the *Strategy*. Japan's working-age population is in decline, meaning Japan needs to get more out of what it has if it hopes to improve productivity. In our previous report, we discussed the challenge of significant growth in part-time and contract employees in Japan over many years, partly as a response to economic uncertainty and partly due the difficulties that Japanese companies face in making changes to their full-time workforce. Among major labour issues under discussion are the importance of boosting female participation in the workforce (discussed below) and increasing immigration, which is low in Japan.

Japan's female labour force participation is relatively low (a problem shared in a number of other Asian countries). And many women are employed in lower-paid part-time or contract positions. The percentage of women employed in senior managerial roles is particularly low.⁸

⁸ The OECD Economic Survey for Japan, April 2015, provided a review of some of the challenges in the labour market.

There is a seismic shift underway in the asset allocation of Japan's public funds.

Most women choose not to return to work after having children, in part due to constraints on childcare resources as well as the loss of certain social services when a spouse earns over a certain amount. Moreover, working hours are generally long in Japan, not conducive to creating an attractive work/life balance for mothers. The government itself discussed the problem of long working hours in its document of June 2014, with no-nonsense talk such as "introducing a system to reward workers for performance instead of time spent on work" and "enhancing measures to prevent overwork."

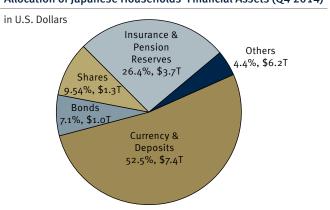
Clearly, these are deep-seated issues, not easily addressed quickly. But the government is already pushing forward measures to provide a substantial increase in childcare facilities by 2018, as well as to push companies to hire more women into senior positions.

Public Fund Reform: Arguably the most important part of the third arrow for equity investors, at least in the short term, is the reform of public funds. In last year's report, we noted that the Government Pension Investment Fund (GPIF), the largest such fund in the world with approximately US\$1.1T of assets, would likely make significant changes to its asset allocation. Indeed, in October 2014, the GPIF announced it would increase its equity allocation to 50% from 24%, largely at the expense of domestic bonds and resulting in several hundred billion dollars moving into stocks. The portion of domestic stocks would be raised to 25% from 12%.

We also noted that this move would send a strong signal to other institutional asset managers. In March, three other pension funds announced they would shift their allocations to match the GPIF allocation. By size, the funds are the Pension Fund Association for Local Government Officials, the Federation of National Public Service Personnel Mutual Aid Associations, and the Promotion and Mutual Aid Corporation for Private Schools of Japan. The funds have combined assets of approximately US\$250B. Separately, the *Financial Times* reported that two very significant Japanese financial institutions are also considering raising their allocation to equities.

Arguably, though, the elephant in the room remains Japanese households, who hold nearly US\$14T in financials assets, with over 50% in cash⁹ (as was appropriate for a





Japanese households hold over US\$7T in cash, approximately 150% of GDP.

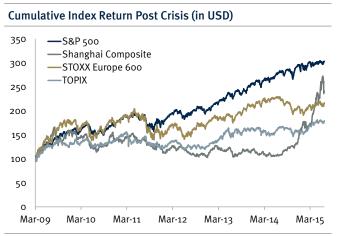
Source - RBC Wealth Management, Bank of Japan; data through March 2015

 $^{^9}$ As of Q4 2014, 52.5% of Japanese household financial assets were held in cash & deposits. This is approximately 150% of GDP. Source: Bank of Japan

deflationary environment). These savers have yet to buy into the inflationary story in Japan: asset allocation has hardly changed over the past year.

EQUITY TWIST

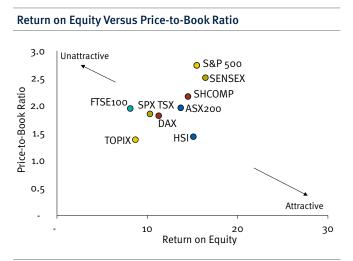
Since the global equity bull market began in 2009, U.S. equities have returned around 300%, while Europe, Japan, and China, in local currency terms, have returned 243%, 229%, and 221%, respectively. The Japanese bull market only began in 2012 and was undoubtedly the result of the new policy regime. Earnings growth was initially propelled by a significant depreciation in the yen. In dollar terms, the return on Japanese equities since 2009 is 179%.



When adjusted for currency movements against the U.S. dollar, the TOPIX bull market is eclipsed by the S&P 500, the Shanghai Composite, and the STOXX Europe 600.

Source - RBC Wealth Management, Bloomberg; data through 6/23/15

Japanese equities have re-rated from a particularly low valuation base of 0.9x book value in 2009 to 1.4x at present. While this multiple is only one-half the S&P 500 price-to-book multiple, return on equity (ROE), an important measure of profitability, is only 8.7% versus 15.5% for the S&P 500. 10 Part of this is the difference



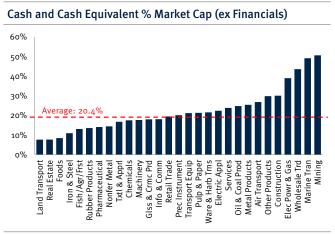
The TOPIX's lower price-to-book multiple may appear justified by its lower ROE, but this is debatable.

Source - RBC Wealth Management, Bloomberg

¹⁰ Price-to-book value ratios for equities are positively correlated to ROEs. A higher ROE implies the company is growing its book value at a superior rate. Investors are willing to pay more for this, hence a higher ratio of the stock price (equity value as determined by the stock market) versus the book value (accounting equity value on a company's balance sheet).

in sector composition. Sectors such as technology in the U.S. generate higher ROEs. Also, Japanese companies have gone through a lengthy deleveraging cycle during the malaise, pressuring ROEs. The use of debt typically increases a company's ROE.

A separate reason for the low ROE in Japan is the large—and we would argue excessive—amount of cash held on corporate balance sheets. Cash and cash-equivalents account for over 20% of market capitalization of Japanese companies (excluding financials). In some subsectors, this percentage is substantially higher. The Bank of Japan estimated that as of December 2014, the total amount of cash held by all Japanese companies was \(\frac{1}{2}\)31T.



Japanese companies hold a particularly large percentage of cash relative to market capitalization.

Source - RBC Wealth Management, Bloomberg

Excessive cash balances can bring down a company's ROE (although we also note that Japanese companies' net profit margins are only 4.5% on average, low compared to 6.6% for the NYSE Composite Index and 7.4% for the MSCI World Index).

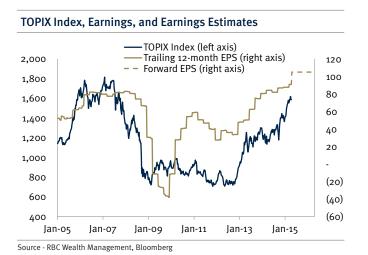
With these factors in mind, Japanese stocks arguably deserve a higher book value multiple than implied by headline ROEs. In any event, ROEs have also been rising through the cycle.

But why are Japanese companies awash with yen? In a deflationary environment, cash is king, both in terms of future purchasing power and peace of mind. We believe it is likely that CEOs operating in the moribund setting of the Japanese economy over the past two decades have slept better at night knowing that their companies are sitting on ever-larger piles of cash. Moreover, when demand is weak, the impetus for businesses to invest is also weak. For example, the last time large Japanese manufacturing businesses experienced "excess demand," a survey point of the Tankan, was in 1990 at the peak of Japan's monstrous equity and real estate bubble. These firms have labored under "excess supply" conditions ever since. Why increase capital investments in an environment of excess supply?

Japan's corporate cash pile could eventually lead to a change in dividend policies. The Strategy document does mention the distribution of dividends as a means of "returning the benefits of economic growth."

LITTLE MERIT

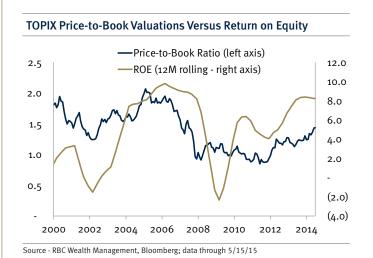
Despite the solid performance of Japanese stocks, we believe—as we did a year ago—that investors are not giving enough credit to current developments. Earnings



TOPIX earnings have already exceeded the peak of the prior cycle, while equity prices have not.

have already surpassed the prior cycle-high of 2007, and consensus forecasts are for further growth. Yet, the TOPIX remains well below its 2007 peak.

The TOPIX trades at a relatively low valuation relative to its own history and to global equity markets—15.2x forward earnings estimates versus 17.3x for global equities. Price-to-book multiples versus ROEs broadly imply a fair valuation. However, as discussed earlier, there are arguments to suggest ROEs could be further improved. Taken by itself, the TOPIX price-to-book multiple remains well below its highest level of the last cycle.



TOPIX valuations are undemanding on a price-to-book basis, while ROE has moved higher in recent years.

Japanese equities have already posted a strong return in 2015. In a rising market, stocks always look to be ahead of themselves. But in the longer term, we believe Japanese equities should remain in a cyclical upturn. The biggest risk, in our opinion, would be a return to a deflationary environment, which would be a hammer blow, especially given the enormous undertaking underway to avert that situation.

Whether this is a new dawn for Japanese equities, leading to further multi-year gains for stocks, depends largely on whether the policies of the third arrow are successfully implemented. Japan faces several herculean challenges, not least of which are its dwindling population and significantly unbalanced workforce. But, we do know that Abe has a strategy... and some of it is already working.

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Rating	Count	Percent	Count	Percent	
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Hold [Sector Perform]	713	41.05	125	17.53	
Sell [Underperform]	115	6 62	5	4 35	

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